





### **Grand Valley State University**

## **Accountability Report 2013-2014**



### Principles of Accountability

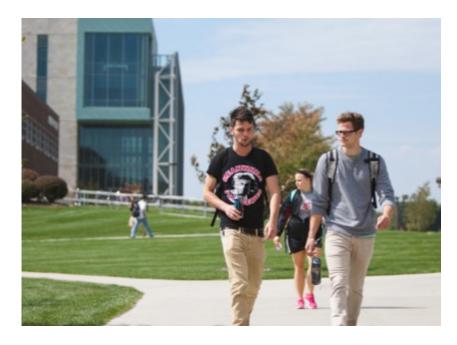
### **Executive Summary:**

Grand Valley State University annually submits this report to stakeholders – the people who count on this university to shape and produce educated persons ready for employment and graduate school.

The state Legislature has adopted a higher education funding plan that ties a small portion (1.7%) of the appropriation to university performance measures. Grand Valley was rewarded for its performance in graduation rates and the number of degrees awarded in STEM and other critical fields. The Business Leaders for Michigan also issued performance results for public universities in Michigan, and again, Grand Valley shows best-in-class results.

The university produces excellent results in graduation and retention rates, while keeping tuition and administrative costs low.

This report is divided into six easy-to-read sections, using data from outside sources, that show Grand Valley succeeds in its mission and is fiscally responsible and accountable.



For more information on Grand Valley's performance and efficiencies visit:

www.gvsu.edu/accountability www.gvsu.edu/strategicplanning http://www.gvsu.edu/budgets/grand-valley-stateuniversity-section-245-reporting-8.htm http://www.blmperformancetracker.com/gvsu/



### Measures of Student Success





### Comparative Academic Statistics for New Students Entering Michigan Public Universities

Fall 2011 Median Composite ACT Score		Fall 2012 Mid-50% ACT Score		Fall 2012 GPA 3.0 or Higher	
Michigan Tech	25	Michigan Tech	24-29	Michigan State	95%
Grand Valley	24	Michigan State	23-28	Grand Valley	93%
Michigan State	24	U of M-Dearborn	21-27	Michigan Tech	93%
U of M-Dearborn	24	Grand Valley	21-26	U of M-Dearborn	85%
Northern	23	Oakland	20-26	Oakland	79%
Central	22	Central	20-25	Central	78%
Oakland	22	Lake Superior	20-25	U of M-Flint	74%
U of M-Flint	22	U of M-Flint	19-25	Wayne State	68%
Western	22	Western	19-25	Western	67%
Eastern	21	Eastern	19-24	Eastern	64%
Ferris	21	Ferris	19-24	Ferris	64%
Saginaw Valley	21	Northern	19-24	Saginaw Valley	64%
Wayne State	21	Wayne State	18-26	Lake Superior	56%
Lake Superior	20	Saginaw Valley	18-24	Northern	50%
Source: 2013 Barron's College Profiles		Source: College Board Handbo	ook 2014	Source: College Board Handboo	ok 2014
U of M-Dearborn data- Midpoint of College Board Handbook 2013 Range		U of M-Dearborn data- Collegeapps.about.com			



## Freshman to Sophomore Retention Rate

University of Michigan- Ann Arbor	97%
Michigan State University	91%
Michigan Technological University	83%
Grand Valley State University	82%
University of Michigan-Dearborn	82%
Central Michigan University	76%
Wayne State University	75%
Eastern Michigan University	75%
University of Michigan- Flint	74%
Western Michigan University	73%
Northern Michigan University	72%
Oakland University	70%
Ferris State University	70%
Saginaw Valley State University	70%
Lake Superior State University	70%



Source: IPEDS



### **Graduation Rates**



University of Michigan-Ann Arbor	91%
Michigan State University	79%
Grand Valley State University	66%
Michigan Technological University	66%
Central Michigan University	57%
Western Michigan University	56%
Ferris State University	53%
University of Michigan-Dearborn	52%
Northern Michigan University	44%
Oakland University	43%
Lake Superior State University	39%
Saginaw Valley State University	38%
Eastern Michigan University	37%
University of Michigan-Flint	37%
Wayne State University	28%

Source: IPEDS, Fall 2006 Cohort



### Pass Rates of Graduates on Licensure Exams

Program	Pass Rate	National Benchmark
Athletic Training	100%	69.5%
Engineering *	100%	85.1%
Military Police Basic Training Program	100%	
Physician Assistant	100%	93%
Police Academy	100%	
Nursing *	95%	87%
Therapeutic Recreation	93.6%	73.6%
Physical Therapy	92.5%	
Occupational Therapy	92.3%	85%
Education *	91.3%	85.1% (MI)
Medical Laboratory Science	89%	86%
Accounting *	73.8%	3 <sup>rd</sup> among 27

Source: Institutional Analysis

\* Undergraduate



### National Ranking and Recognition

### One of "America's 100 Best College Buys"

**Institutional Research and Evaluation, Inc.** 

# Top 5 Public Regional Universities in the Midwest

U.S. News & World Report, Sept. 2013

#### **Best in the Midwest**

U.S. News and World Report, Sept. 2013

### **Best Business School for 2014**

Princeton Review, Oct. 2013

**Military Friendly School** 

Victory Media, Sept. 2013





### Student Satisfaction

### "I would recommend this school."

97% agree "moderately" to "extremely"

Source: MAP-Works 1st-year survey, 2012





I love showing people around campus, makes me realize how much laker pride I have #gvsu



#### Nu Gamma Tr3 @LLBJ theGREAT

1) Picking GVSU over UofM RT @JayRachelle What's the best decision you think you've made? Are you overall happy with your choices in life?



Roamed around campus today for a bit and I've come to two realizations: 1. I love my school and 2. I'm ready for Fall semester. #gvsu @GVSU

### "Satisfied with academic life on campus."

92% agree "moderately" to "extremely"

Source: MAP-Works 1st-year survey, 2012





Kudos to @GVSU on their opening of the Detroit Center. Day in, day out, I'm proud of where I came from, #GoLakers



### **Employment After Graduation**



Employed in Michigan 81.4%

Employed in West Michigan 71.5%

Source: 2011-2012 GVSU Postgraduate Employment Report



## Access and Affordability Measures





### **Enrollment Records**

Grand Valley enrolled the largest number of freshmen, minority, out-of-state, and international students in its history.



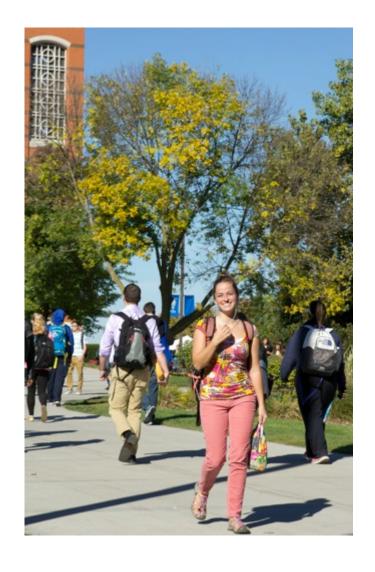
	2012	2013
First-Year Students	4,005	4,124
Minority Students	3,581	3,710
Out-of-State Students	1,168	1,260
International Students	368	378



### 2013 Fall Headcount

48,304
43,519
27,897
24,541
24,477
24,172
23,027
20,169
14,707
10,245
9,003
8,879
8,413
6,971
2,367

Source: HEIDI and WSU Website





### Michigan Resident Undergraduate Headcount



Michigan State	30,319
Central	19,962
Grand Valley	19,941
Eastern	18,133
Wayne State	17,831
Western	17,487
U of M-Ann Arbor	16,880
Oakland	16,283
Ferris	12,484
Saginaw Valley	8,587
U of M-Dearborn	6,946
Northern	6,866
U of M-Flint	6,582
Michigan Tech	4,279
Lake Superior	2,257

Source: HEIDI and WSU Website



## Changes in Enrollment



	12-year % Change
Grand Valley	43.6%
Oakland	39.5%
U of M-Flint	36.5%
Saginaw Valley	36.1%
Ferris	35.9%
U of M-Ann Arbor	18.2%
Michigan State	13.4%
U of M-Dearborn	12.0%
Northern	11.6%
Central	6.6%
Michigan Tech	4.2%
Wayne State	2.6%
Eastern	-1.6%
Western	-11.5%
Lake Superior	-18.6%

Source: FYES from HEIDI, Wayne State calculation estimate



### Geographic Origin



## **Geographic Origin Fall Semester 2013**

Michigan Residents	22,839
Other States	1,260
Other Countries	378

Total 24,477

#### **Top 6 Counties**

Kent	Wayne
Ottawa	Macomb
Oakland	Muskegon





### First-time Student Annual Tuition

#### **First-time Student Annual Tuition**

#### 10-year Tuition Change

Michigan Tech	\$13,728	Central	115.0%
U of M-Ann Arbor	\$13,142	Wayne State	110.3%
Michigan State	\$12,909	Oakland	101.8%
Central	\$11,220	Western	92.5%
Wayne State	\$11,094	Michigan State	91.3%
Ferris	\$10,950	U of M-Flint	86.7%
U of M-Dearborn	\$10,854	U of M-Dearborn	85.9%
Western	\$10,655	Grand Valley	85.1%
Oakland	\$10,613	Lake Superior	84.9%
Grand Valley	\$10,454	Michigan Tech	84.5%
Lake Superior	\$10,085	Northern	81.3%
U of M-Flint	\$9,844	Ferris	81.2%
Eastern	\$9,664	Saginaw Valley	75.5%
Northern	\$9,262	Eastern	71.7%
Saginaw Valley	\$8,423	U of M-Ann Arbor	64.8%

Source: HEIDI



### Financial Aid Available to GVSU Students



**Institutional Financial Aid Commitment** 

	Amount	Increase
2009-10	\$24,545,728	8.44%
2010-11	\$26,096,965	6.31%
2011-12	\$31,139,318	19.32%
2012-13	\$33,688,333	8.18%
2013-14	\$35,134,477	4.29%

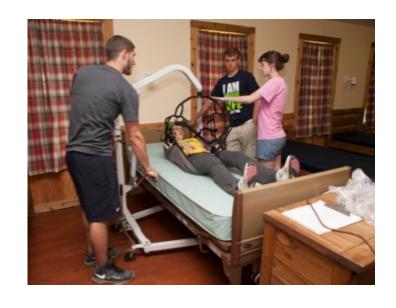
Source: GVSU Financial Aid Office



#### **Types of Financial Aid Available 2012-2013**

Need-Based Grants	\$48,711,119
Merit Scholarships	\$27,337,877
Loans	\$182,745,807
Work Study	\$1,755,693
TOTAL	\$260,550,496

Source: GVSU Financial Aid Office



## Net Cost of Tuition for Typical GVSU Student



Tuition (2013-2014) \$10,454

Average Gift Aid \$3,946

Average Net Cost \$6,508

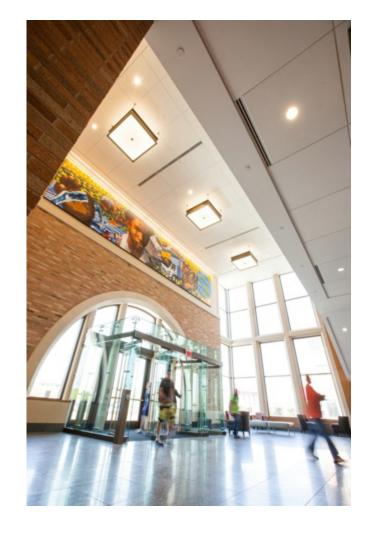
Source: Financial Aid Office Estimate



### Student Loan Default Rate

University of Michigan - Ann Arbor	1.8%
Grand Valley State University	4.2%
Michigan State University	4.7%
Michigan Technological University	4.8%
Oakland University	5.1%
Central Michigan University	5.1%
University of Michigan - Dearborn	5.9%
Western Michigan University	6.3%
Ferris State University	7.1%
Saginaw Valley State University	7.2%
University of Michigan - Flint	7.2%
Eastern Michigan University	9.8%
Wayne State University	9.8%
Lake Superior State University	10.1%
Northern Michigan University	10.8%

Source: Office of Federal Student Aid, US Department of Education





### The Grand Finish

### Grand Valley students are encouraged to graduate in four years.

More than 2,700 students received the Grand Finish Grant in 2012. Students who are on track to finish their degree in four years receive up to \$1,000.

Of the 2013 graduates who earned a degree in four years or less, 33% had no debt.





## Grand Valley and the State of Michigan





## Appropriation per Student

	2009-10	2010-11	2011-12	2012-13	2013-14
Wayne State	8,927	8,850	7,225	7,396	7,682
Michigan Tech	7,882	7,278	6,125	6,468	6,816
U of M-Ann Arbor	7,918	7,654	6,399	6,492	6,506
Michigan State	6,742	6,436	5,461	5,564	5,579
Lake Superior	5,571	5,316	4,707	5,028	5,058
Northern	5,510	5,363	4,468	4,747	4,872
State Average	5,747	5,523	4,597	4,694	4,776
Western	5,127	4,927	4,269	4,342	4,503
Ferris	4,390	4,168	3,505	3,664	3,735
Eastern	4,346	4,323	3,521	3,551	3,650
U of M-Dearborn	4,046	3,924	3,223	3,372	3,375
Central	3,899	3,722	3,112	3,168	3,267
U of M-Flint	3,906	3,542	2,788	2,917	2,961
Saginaw Valley	3,563	3,366	2,665	2,841	2,828
Oakland	3,512	3,368	2,719	2,773	2,797
Grand Valley	3,043	2,867	2,365	2,474	2,588
U of M-Ann Arbor Michigan State Lake Superior Northern State Average Western Ferris Eastern U of M-Dearborn Central U of M-Flint Saginaw Valley Oakland	7,918 6,742 5,571 5,510 5,747 5,127 4,390 4,346 4,046 3,899 3,906 3,563 3,512	7,654 6,436 5,316 5,363 5,523 4,927 4,168 4,323 3,924 3,722 3,542 3,366 3,368	6,399 5,461 4,707 4,468 <b>4,597</b> 4,269 3,505 3,521 3,223 3,112 2,788 2,665 2,719	6,492 5,564 5,028 4,747 <b>4,694</b> 4,342 3,664 3,551 3,372 3,168 2,917 2,841 2,773	6,50 5,57 5,05 4,87 4,77 4,50 3,73 3,65 3,37 3,26 2,96 2,82 2,79

Source: HEIDI



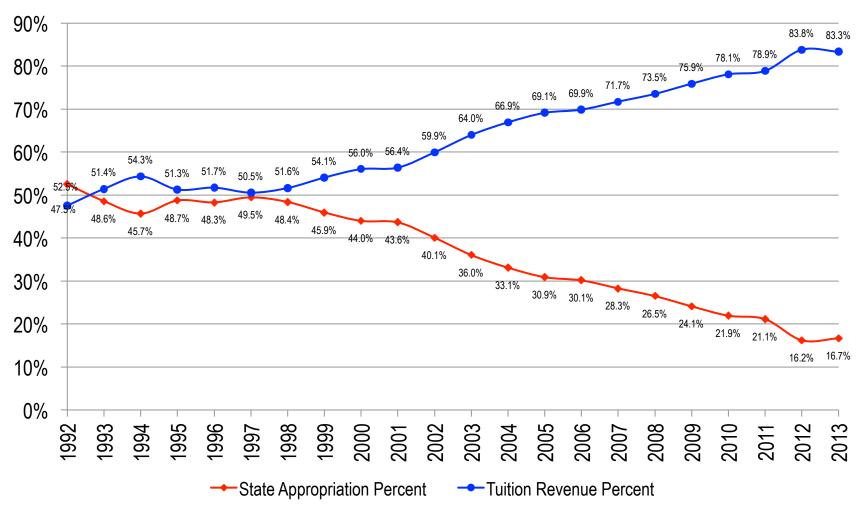
### Change in Degrees Awarded in Last 10 Years

	<b>Degrees Granted</b>		10-year	· Change	Share of Statewide
	2001-02	2011-12	#	%	Change
University of Michigan-Ann Arbor	9,948	12,142	2,194	22.1%	22%
Grand Valley State University	3,223	5,347	2,124	65.9%	21%
Michigan State University	9,703	11,228	1,525	15.7%	15%
Ferris State University	2,291	3,469	1,178	51.4%	12%
Oakland University	2,679	3,598	919	34.3%	9%
Saginaw Valley State University	1,016	1,650	634	62.4%	6%
University of Michigan-Flint	1,073	1,489	416	38.8%	4%
Northern Michigan University	1,333	1,642	309	23.2%	3%
Michigan Technological University	1,255	1,536	281	22.4%	3%
Central Michigan University	5,831	6,045	214	3.7%	2%
Wayne State University	5,387	5,591	204	3.8%	2%
Western Michigan University	5,223	5,386	163	3.1%	2%
University of Michigan-Dearborn	1,603	1,751	148	9.2%	1%
Eastern Michigan University	4,060	3,983	-77	-1.9%	-1%
Lake Superior State University	624	547	-77	-12.3%	-1%
Total	55,249	65,404	10,155	18.4%	100%

Source: IPEDS



### Ratio of State Aid vs. Tuition at Grand Valley



Source: HEIDI --1977-2013 Actual, excludes One Time State Appropriations.



## Efficiency Measures





## Average Number of Students per Faculty

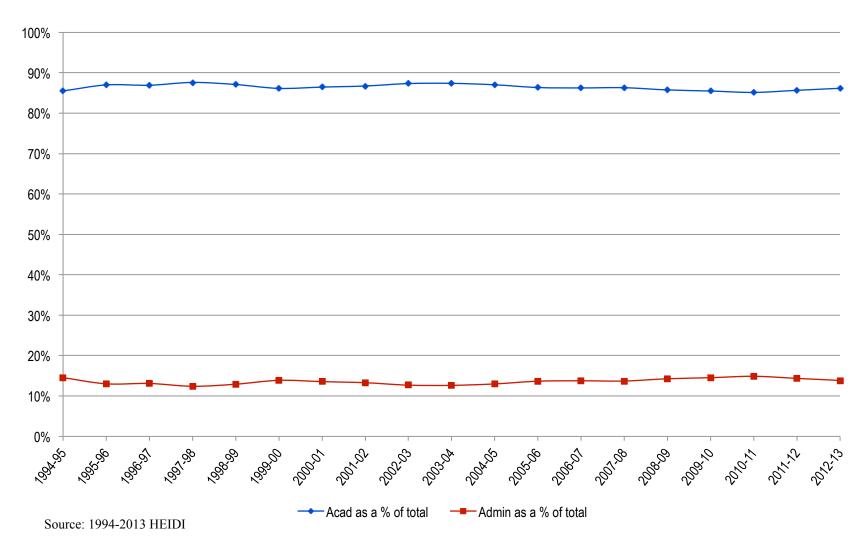


U of M-Ann Arbor	11
Wayne State	12
Michigan Tech	12
Michigan State	13
Western	14
Lake Superior	14
U of M-Dearborn	15
Central	15
Ferris	16
U of M-Flint	16
Eastern	16
Grand Valley	18
Oakland	19
Saginaw Valley	20
Northern	20

Fall 2011 Source: HEIDI

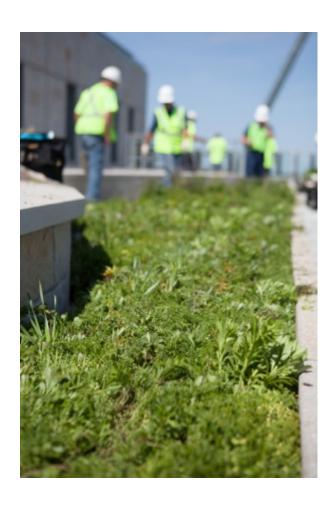


### Academic vs. Administrative Expenses





### **Environmental Sustainability**



#### Grand Valley is nationally recognized for its commitment to sustainability.

- In March 2013, Grand Valley became the only university in the state and one of 45 in the country to receive a gold status using the Association for the Advancement of Sustainability in Higher Education Sustainability Tracking Assessment Reporting System.
- In April 2013, Grand Valley was named one of the country's most environmentally responsible colleges by The Princeton Review for the fourth year in a row.
- In August 2013, Grand Valley was named one of the country's greenest universities by the Sierra Club, the largest national grassroots environmental organization in the U.S., for the second year in a row. The university is the highest-ranking Michigan institution on the list.

#### Grand Valley provides practical, hands-on opportunities for the campus community.

- In June 2013, Grand Valley was among the first to sign the national Green Chemistry Commitment, an agreement that states all chemistry majors, by the time they graduate, will have proficiency in the growing field of green chemistry.
- Grand Valley offers a student-led Green Team and Eco Reps program. From September 2012-May 2013, students composted more than 27,500 pizza boxes from the living centers and received statewide attention for the program.



### Bus Partnership



**GVSU** Investment with The Rapid: \$2,600,058

**GVSU Community Saves:** 2,963,512 Rides

21,157,664 Vehicle Miles Avoided

\$11,954,080 Vehicle Operating Costs Avoided

Note: Calculations based on average trip distance and 2013 IRS Standard Mileage Rates



## Private-Public Partnership



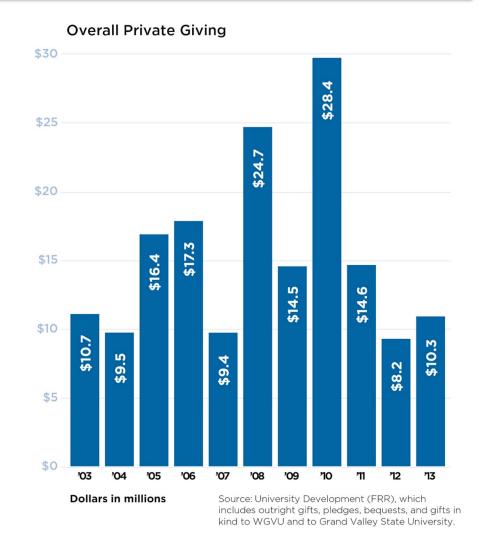


### Private Giving to Grand Valley

#### Overall Private Giving for Fiscal Year 2013

The Grand Valley University Foundation continued its fundraising momentum with a very successful year raising more than \$10 million to exceed its annual goal. Support from alumni increased with total alumni gifts and pledges climbing by 28 percent over the prior year. All categories of giving showed healthy increases this year as the university endowment hit a record high of \$88 million.

None of this would be possible without the support of this year's 15,900 donors including alumni, community members, corporations, foundations, faculty and staff, and students and their families. As this base expands and becomes more diverse, the future for Grand Valley State University students becomes more and more stable.



Gifts and pledges received by Grand Valley State University and the Grand Valley University Foundation totaled \$10.3 million this fiscal year.



### Giving Highlights

Private gifts were key in the openings of the Mary Idema Pew Library Learning and Information Commons, the L. William Seidman Center and the Robert B. Annis Field Station.



Mary Idema Pew Library Learning and Information Commons



L. William Seidman Center



Robert B. Annis Field Station

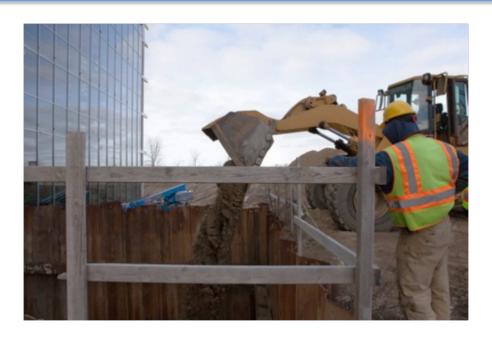


## **Economic Development**





## Grand Valley Construction in 2013



**2013 Projects** 

Total:	\$81,426,844
Ottawa County:	\$64,843,305
Muskegon County:	\$3,433,359
Kent County:	\$13,050,180
Grand Traverse County:	\$100,000

Source: Facilities Planning

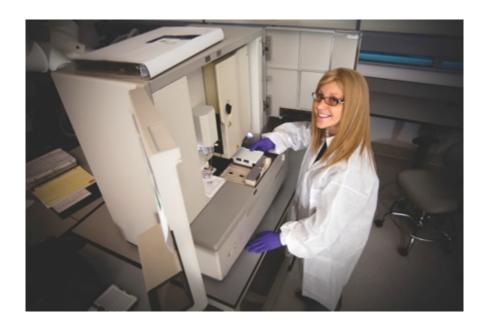




### Community Impact of Grand Valley Alumni

#### **Lakers are Leaders**

Grand Valley alumni leaders shape their professions and communities. While Lakers live throughout the world, their impact is greatest in Kent, Ottawa and Muskegon counties, where nearly half of all graduates live or work.



#### **Top Employers of Grand Valley Alumni:**

**Amway Corporation** 

**Auto-Owners Insurance** 

**BDO** Seidman

Fifth Third Bank

**GE** Aviation

**Gentex Corporation** 

Gordon Food Service

Haworth

Herman Miller

Meijer

Perrigo Company

Spectrum Health

State of Michigan

Steelcase, Inc.

Wolverine World Wide



## Income Tax Remittances by GVSU Employees



Year	<b>Grand Rapids</b>	Muskegon	Walker	Michigan
2008	\$584,651	\$12,544	\$48,697	\$5,339,732
2009	\$631,297	\$13,256	\$52,020	\$5,712,956
2010	\$743,468	\$15,184	\$56,654	\$6,026,448
2011	\$824,378	\$17,009	\$60,185	\$6,250,887
2012	\$872,271	\$18,729	\$63,081	\$6,526,209

Source: GVSU Payroll Office



### Economic Impact in Region



### \$722 million

Economic impact of GVSU's 27,900 students, faculty, and staff in Kent, Ottawa, and Muskegon counties in fiscal year 2011-2012

Nearly 40,000

Alumni in Kent, Ottawa, and Muskegon counties

10,586

Total estimated regional employment attributed to GVSU

Source: GVSU- using model provided by W.E. Upjohn Institute for Employment Research



### Grand Valley Ranks Best in Class

**Best in Class Marks from** 

State of Michigan

**Best in Class Marks from Business Leaders for Michigan** 

High Retention Rates High Retention Rates

High Graduation Rates High Graduation Rates

Degrees Awarded in Critical Skills

Degrees Awarded in Critical Skills

Low Administrative Costs Increase in Pell-eligible Students

High Economic Impact Accessibility by Qualified Students





### University Performance Funding

#### Table 2: FY 2013-14 Enacted University Performance Funding

	Funding Proportional to Share of Total				Scored vs. National Carnegie Peers										
	% of formula:	22.	2%	11.1	%						6	6.7%			
	Funding per unit	\$340.46	per completion	\$ 0.0019	per dollar						\$12.25	per weighted p	pint		_
		Critical Skills		Research &		Six-year		Inst Support		Total	FYES-		*Total	FY 2013-14	
	FY 2012-13	Undergrad		Develop		Graduation	<b>Total Degree</b>	as % of Core	Total	Undergrad	Weighted		Performance	Appropriation w/	Percent
University	Year-to-Date	Completions	Funding	Expends	Funding	Rate	Completions	Expends	Score	FYES	Score	Funding	Funding	Perf Funding	Change
													280	28	
Michigan State	\$245,037,000	2,664	\$906,890	\$293,704,711	\$555,802	2	3	2	7	34,841	243,887	\$2,986,649	\$4,449,300	\$249,486,300	1.82
UM-Ann Arbor	274,156,700	2,629	895,059	728,871,000	1,379,305	3	3	2	8	27,332	218,656	2,677,669	4,952,000	279,108,700	1.81
Wayne State	183,398,300	659	224,361	163,944,192	310,246	0	0	0	0	15,828	0	0	534,700	183,933,000	0.29
	1.1													100	
Michigan Tech	42,579,100	903	307,474	52,917,000	100,139	3	2	2	7	5,427	37,989	465,215	872,800	43,451,900	2.05
Western	95,487,500	1,037	353,053	27,538,940	52,114	2	2	2	6	18,272	109,632	1,342,557	1,747,700	97,235,200	1.83
	171														
Central	71,352,300	681	231,680	7,527,977	14,246	3	3	2	8	19,275	154,200	1,888,339	2,134,300	73,486,600	2.99
Oakland	44,964,100	918	312,539	9,531,111	18,037	0	2	0	2	13,888	27,776	340,146	670,700	45,634,800	1.49
	100													77.	
Eastern	66,466,700	642	218,573			0	3	0	3	15,525	46,575	570,359	788,900	67,255,600	1.19
Ferris	44,250,700	1,212	412,718			2	3	2	7	10,956	76,692	939,173	1,351,900	45,602,600	3.06
Grand Valley	55,436,000	1,182	402,270			3	3	2	8	19,668	157,344	1,926,840	2,329,100	57,765,100	4.20
Saginaw Valley	25,656,700	362	123,075			2	0	0	2	8,288	16,576	202,990	326,100	25,982,800	1.27
UM-Dearborn	22,237,300	356	121,202			2	0	0	2	5,927	11,854	145,164	266,400	22,503,700	1.20
UM-Flint	19,526,600	375	127,671			2	2	0	4	5,591	22,364	273,870	401,500	19,928,100	2.06
Northern	40,856,600	472	160,759			2	3	2	7	8,194	57,358	702,408	863,200	41,719,800	2.11
Lake Superior	12,046,100	183	62,452			2	2	0	4	2,408	9,632	117,954	180,400	12,226,500	1.50
TOTAL:	\$1,243,451,700	14,274	\$4,859,778	\$1,284,034,931	\$2,429,889	28	31	16	75	211,420	1,190,535	\$14,579,333	\$21,869,000	\$1,265,320,700	1.76

Total performance funding:	\$21,869,000

Data Notes			
Component	Source	Years	Other
Critical skills undergrad awards	State HEIDI	FYs 2011-2012	Removed accounting/multi-disciplinary
Research & develop expends	Federal IPEDS	FY 2011	Carnegie research universities only
Six-year graduation rate	Federal IPEDSA	FYs 2007-2010	
Total degree completions	Federal IPEDSA	FYs 2007-2010	Includes graduate degrees
Inst support as % of core expends	Federal IPEDSA	FYs 2007-2010	Measure of administrative costs
	<b>^Via BLM/AEG</b>		
Undergrad FYES	State HEIDI	FY 2012	

Scoring		
Top 20% nationally	3	
Improving over 3 years	2	
Above national median	,	

Additional MPSERS reimbursement: \$2,000,000
Additional MSU Ag/Extension: 1,000,000
Total Funding Increase: \$24,869,000

- •Requirements to receive performance funding amounts:
- 1. Restrain FY 2013-14 resident undergraduate tuition/fee rate increase to 3.75% or below
- 2. Participate in at least three reverse transfer agreements with community colleges (or make good-faith effort)
- 3. Maintain a dual enrollment credit policy that does not consider whether credits were used toward high school graduation
- 4. Participate in the Michigan Transfer Network





