

Gregory Allen Cline (Given)
Greg Cline (Preferred)

School of Public, Nonprofit and Health Administration
Grand Valley State University
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Education

- MICHIGAN STATE UNIVERSITY, East Lansing, Michigan.
M.A., Political Science. August 1995. (Major Fields: Public Policy & Comparative Politics)
Ph.D., Political Science. May 2001. (Major Fields: Public Policy & Comparative Politics)
Recipient: Graduate School Fellowship (one year), Graduate Assistantship (four years).
- UNIVERSITY OF TOLEDO, Toledo, Ohio.
B.S., Interdisciplinary Studies. December, 1990. (Major Fields: Economics, Political Science & Korean)
Recipient: Urban Affairs Internship (one year).

Current Roles

- Program Coordinator, Master in Health Administration Degree Program, School of Public and Nonprofit Administration, Grand Valley State University, Grand Rapids, Michigan
- Assistant Professor with tenure, School of Public and Nonprofit Administration, Grand Valley State University, Grand Rapids, Michigan

Professional Interests & Associations

Health policy change and policy analysis at the state/province and community level, program evaluation, and the application of data and information systems to the improvement of policy (organizational & government decision making at the state and community levels. Community benefit programming & population health, emphasizing return on investment as well as outcomes.

Research interests: Public-private partnerships at the state and local level.
Community-based health innovations/demonstrations, especially those funded by community benefit resources.

Member: American Congress of Healthcare Executives,
Michigan Public Health Association,
Editorial Board, *Michigan Journal of Public Health*

Past Appointments: Michigan Local Public Health Accreditation Commission
Scientific Advisory Board, Great Lakes Intertribal Council Epidemiology Center
President, Michigan Public Health Association
Founding Editor, *Michigan Journal of Public Health*
Faculty Research Fellow, Community Research Institute, Johnson Center for

Philanthropy, Grand Valley State University, Grand Rapids, Michigan

Board Member, Michigan Public Health Association, Lansing, Michigan
○ Chair, MPHA Policy Committee

Awards: 2008 Award for Excellence, Council of Affiliates, American Public Health Association (for founding of *Michigan Journal of Public Health*)

Award for Outstanding Faculty Mentor, April 2010. Graduate and Professional Student Association, Grand Valley State University.

Experience

➤ SCHOOL OF PUBLIC AND NONPROFIT ADMINISTRATION, GRAND VALLEY STATE UNIVERSITY
(December 2007 to present)

MHA Program Coordinator & Assistant Professor with tenure

MHA Coordinator Responsibilities:

Oversee and maintain the academic integrity of the Master in Health Administration Program at GVSU. Lead the redesign of the program to attain accreditation by the Commission on Accreditation of Healthcare Management Education (CAHME) – request for candidacy is expected to be confirmed in March 2015.

Promote the program among industry stakeholders throughout Michigan. Design and launch two Certificate programs (Long Term Care Administration and Community Benefit Administration) by August 2015 and April 2016, respectively. Develop a plan for launching satellite MHA and MPA degree program offerings in mid-Michigan by August of 2015. First contact for all prospective MHA students.

Teaching Responsibilities:

Design and teach graduate level courses for Health Administration program, as well Public Administration courses. Graduate courses include Research Methods, Managerial Epidemiology, Health Politics and Policy, Capstone Management Seminar, Policy Analysis, Community Benefit Management and Grantwriting. One undergraduate public administration course taught: Policy Research & Evaluation.

Relevant Prior Roles

➤ MICHIGAN JOURNAL OF PUBLIC HEALTH
(August 2005 to July 2011)

Board Member (through July 2011), Editorial Board (Founding Editor, August 2005 to December 2009)

Responsibilities:

Found the *Michigan Journal of Public Health* (MJPH), an electronic peer-reviewed journal supporting the spread of innovative public health practice, research and dialogue in Michigan and the Great Lakes region. Recruit diverse group of public health professionals to serve as Editorial Board of MJPH. Expand journal to entire Great Lakes region. Market journal to libraries. Seek external funding for basic infrastructure to support converting the electronic journal to a true on-line (web-based) journal. Coordinate development of all aspects of journal.

Ensure publication of two issues each year

➤ TRINITY HEALTH, HOME OFFICE
(October 2005 to September 2007)

System-wide Grant Coordinator

Responsibilities:

Supports initiatives by the Trinity Health corporate office and selected Ministry Organizations (MOs) to research and respond to grant opportunities. Develops and implements grant strategies that support two initiatives linked to Trinity Health's advocacy agenda: (1) *Pilots to Policy*, local pilots to improve access to health care and positive health outcomes for the uninsured and minority populations; and (2) support for the clinical components of *Genesis* (refers to a system-wide IT initiative that includes electronic medical records and associated clinical support tools).

- Works with appropriate corporate and MO leaders to develop and implement a grant strategy that supports the current advocacy agenda (as well as future priority areas).
- Coordinates these activities with Trinity Health's advocacy initiatives and its community benefit ministry.

➤ MICHIGAN PUBLIC HEALTH INSTITUTE,
CENTER FOR COLLABORATIVE RESEARCH IN HEALTH OUTCOMES AND POLICY (October 1995 –October 2005)

Director, Center for Collaborative Research in Health Outcomes and Policy (April 2000 to September 2005)

Responsibilities:

Provide administrative direction, leadership and coordination in the design, development, and implementation of research studies, information systems, surveillance systems, policy analyses, program evaluations, training activities, and demonstration projects related to health outcomes, health policy, assessment, planning, and capacity building at the local, state and federal levels.

Provide supervision to Supervisors, Team Leaders and Research staff. Provide oversight for the recruitment, hiring, supervision, and development of personnel within these units; financial oversight; and documentation and reporting on project activities and status to the Director of Programs at MPHI. Develop and maintain continuous quality improvement of administrative and operation systems to facilitate the efficiency and fiscal integrity of the Center for Collaborative Research in Health Outcomes and Policy. Mentor staff in project development, management, and technical and scientific principles.

Act as a liaison between MPHI and its partners, clients, and contractors in the generation, development, implementation and evaluation of projects (as described above); provide oversight, problem solving, and reporting on progress and status of projects to these parties, the Director of Programs, and the MPHI Executive Director.

Obtain investigator-initiated grants, compete successfully for contracts, and expand the resource base available for support of Center and MPHI projects and infrastructure.

Disseminate through meetings with clients and contractors, publications, professional conferences, teaching and public policy forums, the findings and implications of Center projects.

Establish and maintain positive, strong, credible, professional and interpersonal relationship with all parties relevant to Center projects, including government and university officials and faculty, and foundation representatives. Maintain and represent the best interests of MPHI at all times.

Maximum annual budget managed: In excess of \$6,000,000.00 (2005 US dollars).

Coordinator, Data Systems Unit (July 1998 to April 2000)

Research Associate, Data Systems Unit (October 1995 to July 1998)

➤ UNITED STATES ARMY VETERAN (March 1985 - March 1989)

Noncommissioned Officer, Korean Linguist

Recipient: Three Army Commendation Medals. One IMPACT award for significantly increasing wartime readiness of A Co., 3rd M.I. BN, for nuclear, biological and chemical warfare. Good Conduct Medal. National Defense Service Medal (Recalled to active duty from the Individual Ready Reserve for service in the Gulf War). Top Secret, Special Intelligence, Secret Compartmented Information Clearance.

Current & Recent Programmatic Assignments

Study of Mortality and Morbidity among persons living with Cerebral Palsy in Michigan

Design and oversee a five-year study of mortality and morbidity of persons living with Cerebral Palsy in Michigan. Supervise analysis and drafting of findings. Mortality study was completed in January 2015 and provided to the sponsor, United Cerebral Palsy of Michigan. Two conference presentations have been accepted based on this study. Morbidity study awaiting final release of deidentified claims data from the Michigan Department of Community Health (Medicaid and Childrens Special Health Care Services paid claims).

Return on Investment Study of *Pregnancy Pathways* project.

Conduct a cost benefit analysis for the Pregnancy Pathways Pilot Project using the community-wide patient registry to track patient health status, medical outcomes and costs (charged), as well as project cost.

Establish the expected six month frequency of low birth weight babies, calculate the expected rate of low birth weight babies, and establish average costs (and the common elements of costs) found with caring for low birth rate babies for the first 6 months and second six months of life. Establish the baseline costs expected to be faced in caring for low birth weight babies in Muskegon during each year of the project and assess the extent to which costs have been avoided that are directly related to the program. Avoided costs (changes in both frequency of low birth weight babies, rates of low birth weight babies, and the avoided average costs of each avoided low birth weight baby) will then be compared with program costs (inclusive of both the program intervention costs and partner inpatient and outpatient costs, as well as ancillary costs, e.g., pharmaceuticals). Prepare brief to be presented to the Michigan Department of Community Health to support the development of Medicaid reimbursement for these community health worker provided services.

Manuscripts in Progress

Cline G. "Social Change Grant Making: a decision-theoretic model of the search for successful grantees."

Cline G. "Facing Multiple Accreditation Challenges amid Resource Scarcity: A Case Study."

Cline G. "Social Change Grant Making Using Two Stage Processes: a decision-theoretic model of current weak, medium and thorough approaches."

Coviak, C, **Cline G**, Jados E. "Assessing Return on Investment of Community Health Workers Targeting At-Risk Pregnant Women."

Grant Review Panels

Pipeline to Proposal Awards initiative, funded by Patient-Centered Outcomes Research Institute (PCORI). Review process begins February 27th, 2015.

The Power of Policy: Innovation to Improve Health, American Public Health Association. Conducted via electronic media. February 14th and 15th, 2012.

Clearway Minnesota. Minneapolis, MN. Tobacco control and reduction research, action and collaboration grant review panel. September 2007.

Great Lakes Inter-tribal Council Maternal and Child Health Surveillance Projects, Minneapolis, MN. January 24th and 25th, 2006.

Health Resources & Services Administration, Office of Rural Health Policy, Rural Health Network Development Program Grants, (Planning and Implementation Grants), Washington, D.C. November 30 to December 3, 2005.

Health Resources & Services Administration, Maternal and Child Health Bureau, Traumatic Brain Injury State Program Grants, (Implementation & Post-Demonstration Grants), Telephone Review, January 26, 2005.

Health Resources & Services Administration, Office of Rural Health Policy, Rural Health Network Development Program Grants, (Planning and Implementation Grants), Washington, D.C. November 30 to December 3, 2004.

Health Resources & Services Administration, Office of Rural Health Policy, Rural Health Network Development Program Grants, (Planning and Implementation Grants), Washington, D.C. January 14-15, 2004.

Health Resources & Services Administration, Maternal and Child Health Bureau, Traumatic Brain Injury State Program Grants, (Implementation & Post-Demonstration Grants), Washington, D.C. August 20-22, 2002.

Peer-reviewed Publications

Pyron, T, **Cline G**, Tews D, Parker M. 2003. "The Michigan Local Public Health Accreditation Program: Many Partners—One Vision." In the *Journal of Public Health Practice and Management* (Special issue) Spring, 2003.

Cline G. 2001. *Change Agents and Policy Entrepreneurs at the Local Level*. Dissertation for the degree of Ph.D. East Lansing, MI: Michigan State University.

Medved C, Morrison K, Dearing J, Larson R, **Cline G**, Brummans B. 2001. "Tensions in Community Health Initiatives: Communication and Collaboration in a Managed Care Environment." *Journal of Health Communications* (Special Issue).

Conference Papers/Presentations (Peer-reviewed)

Cline G, Jados E. 2013. "A Cost-Benefit Analysis of Outreach Work Done By Community Health Workers Targeting At-Risk Pregnant Women in Muskegon County." Conference paper presented at the Michigan Premier Public Health Conference, Bay City, Michigan, October 17th, 2013.

Cline G. 2013. "Meeting the Competencies Standards for the Commission on Accreditation of Healthcare Management Education (CAHME): Coordinating shared core course redesign and student within a Network of Schools of Public Policy, Affairs, and Administration (NASPAA) accredited program." Conference paper presented at the Teaching Public Administration Conference, San Francisco, California, June 3rd through June 5th, 2013.

Sartorius, P, Rankin, M and **Cline G.** 2011. "Controlling Hospital Admissions Through Prevention Education: The Role of Community Health Workers." Presentation at Michigan Premier Public Health Conference, Grand Rapids, Michigan, October 14th, 2011.

Cline G. 2011. "A two stage model of social change philanthropy." Conference paper presented at the Annual Midwest Political Science Association Conference, March 31st, 2011.

Cline G. 2010. "Should Social Change Philanthropy Search for Policy Entrepreneurs?" Conference paper presented at the Annual Midwest Political Science Association Conference, April 23rd, 2010.

Cline G, Sartorius P, Adams, G. 2009. "Community Health Needs Assessment: Inclusion and Outcomes Do Go Together!" Conference presentation at the Annual Michigan Premier Public Health Conference. Traverse City, MI. October 29th, 2009.

Cline G, Breer L. 2003. "How big is the window?: Punctuated Policy Change in a State Health Policy Monopoly." Conference presentation at the Annual Midwest Political Science Association meeting. Chicago, IL. April 4th, 2003.

Cline G, Smoot V. 2002. "Navigating the Private Insurance System." Discussion Section at the 6th Annual Traumatic Brain Injury Grantee Conference, sponsored by the Health Resources and Services Administration. June 14th, 2002.

Cline G, Pierce S. 2001. "Study of Medicaid Spend-downs in Michigan: Understanding Program Demographics, Utilization, and Costs," Paper presentation at the 7th Annual International Symposium Workshop 2001, International Society for Research in Healthcare and Financial Management.

Poster Presentations (Competitive application)

Lavalard N, Cline G. 2012. "Evaluating a county-level, school-based community health worker demonstration project – Project Healthy Grad." Poster presentation at the Annual Michigan Premier Public Health Conference. Big Rapids, MI. October 3rd, 2012.

Schillo B, **Cline G,** Burke, G. 2001. "Implementing Alcohol Screening and Brief Intervention in a Managed Care Setting." Poster Presentation at the 2000 Academy for Health Services Research and Health Policy Annual Conference.

Cline G. 2000. "Breaking Health Policy Subsystems at the Local Level: The Foundation Change Agency Role and Local Policy Entrepreneurs." Poster Presentation at the First Annual Conference on Communication in the Age of Managed Care.

Given C, **Cline G,** Pierce S, Schillo B. 1999. "Study of Medicaid Spend-down in Michigan." Poster presentation at the 1999 Association for Health Services Research Annual Conference.

Invited Presentations/Trainings

Cline G. Invited speaker at annual conference of *Communities Joined in Action*, October 16th and 17th, 2013, Charlotte, NC.
Topic: "Outreach by Community Health Workers with At-Risk Pregnant Women in Muskegon County: a cost-benefit analysis."

Cline G. "Conducting Community Needs Assessment for Aging." May 27th, 2011. West Michigan Aging Conference, Grand Rapids, MI.

Cline G. "Conducting Community Needs Assessments." April 24th, 2011. Johnson Center for Philanthropy.

Cline G. "Understanding public health in health care." Keynote address at "Head to Toe" annual conference, Ferris State University, November 16th, 2006.

Cline G, Parker M. 2005. "Accrediting Local Public Health Departments in Practice: Michigan's Experience as the First in the Nation" Invited presentation to the Annual Meeting of the National Network of Public Health Institutes, New Orleans, LA.

Cline G. 2004. "Developing a Program from the Needs Assessment." Office of Rural Health Policy, Delta States Initiative, Peer Learning Meeting, Memphis, TN, January 26th and 27th, 2004.

Cline G. 2003. "Program Evaluation." Health Resources and Services Administration, Office of Rural Health Policy, Strategic Planning Session, Rockville, MD, October 26th and 27th, 2003.

Cline G. 2003. "Community-level Program Evaluation." Georgia Health Policy Center, Georgia State University. Georgia Rural Health Community Strategic Planning Session, Atlanta GA, October 9th and 10th, 2003.

Cline G. 2003. "Improve Your Grant Potential." Invited presentation at the Michigan Association of Community Mental Health Boards 2003 Annual Fall Conference, Traverse City, MI.

Cline G. 2003. "Bio-terrorism/Emergency Preparedness Activities (& How We Got There)." Invited presentation to the Annual Meeting of the National Network of Public Health Institutes, New Orleans, LA.

Cline G. 2002. "Quitting for Two: Prenatal Smoking Cessation." Invited presentation for Legacy Foundation panel on smoking cessation for Medicaid clients at the 2002 National Conference on Tobacco and Health, San Francisco, CA.

Cline G. 2002. "Leadership Counts: Leading Through Uncertainty." Lunch presentation at the Michigan Community Health Leadership Institute FY 2003 opening seminar.

Cline G, Polverento G. 2001. "Conducting Research Design & Evaluation." Presentation to the Annual Grantee Conference of Robert Wood Johnson Foundation's *Covering Kids Initiative*. Houston, TX. December 6th, 2001.

Cline G, Polverento G. 2001. "Measuring Success in Community Outreach." Presentation for *Ideas @ Work*, a Skillman Foundation-funded forum for community outreach specialists. Two presentations, one to a community audience in Detroit, MI, another to a community audience in Muskegon, MI.

Cline G. 2001. "Healthy People 2010: Community use of National Standards." Keynote Speaker at Muskegon County Healthy People 2010 Community Health Conference.

Cline G. 2000. "Engaging Medicaid Consumers in a Policy Dialogue: Michigan's Experience." Presentation to the Medicaid Managed Care Program Annual Grantee Meeting. Sponsored by the Center for Health Care Strategies and the Robert Wood Johnson Foundation.

Cline G. 1998. "Assessment of the Michigan Truck Safety Commission's Driver Performance Measurement Program." Presentation at the Michigan Traffic Safety Summit (Annual Meeting sponsored by the Michigan State Police.) East Lansing, MI.

Cline G. 1999. "Sources and Uses of Health Data." Training provided to the Michigan Systems Reform Project, Okemos, MI.

Cline G, Garcia E, Breer L, Schillo B. 1998. "Statistical Training for analyzing and reporting HEDIS data." Training provided by the Data Systems unit of MPHI to the quality assurance staff of Blue Care Network of East Michigan, Blue Care Network of South-East Michigan, and Blue Care Network of Mid-Michigan. Frankenmuth, MI.

Cline G. 1997. "Using Community Health Data." Presentation at the June 6th, 1997 Comprehensive Community Health

Models of Michigan Initiative Retreat, funded by the W.K. Kellogg Foundation. Gaylord, MI.

Beane E, **Cline G**. 1996. "Conducting a Community Health Assessment Process." Presentation at the Wayne County Community Health Summit. Southfield, MI.

Other Publications/Reports

(Forthcoming) **Cline G**, Jados E. 2013. *Annual Report on the Muskegon County Return on Investment of the Pregnancy Pathways Community Health Worker Demonstration Project*. Expected August 2013. Grand Valley State University, Grand Rapids, Michigan. Funded under a grant from the March of Dimes and Trinity Health's Call to Care Program.

(Forthcoming) **Cline G**, Jados E. 2013. *Annual Evaluation Report on Muskegon County's Project Healthy Grad: Community Health Worker Demonstration Project*. Expected August 2013. Grand Valley State University, Grand Rapids, Michigan. Funded under a grant from the Robert Wood Johnson Foundation.

Cline G, Robbins D, Robinson R. 2012. *Resident Perspectives & Opinions: Community, Character, & Growth in the City of Walker*. Grand Valley State University, Grand Rapids, Michigan.

Cline G. 2011. *Community Health Workers and Medicaid Clients: Reducing HgbA1c Levels Among the Poor in Muskegon*. Funded by the *Call to Care Initiative*, Trinity Health, Novi, Michigan.

Risley, J., **Cline G**. 2010. *Grand Rapids Area Chamber of Commerce Recruitment and Retention Study*. Community Research Institute, Johnson Center for Philanthropy.

Cline, G. 2010. *An Environmental Scan of Nonprofits: Taxable Status Under Siege?* Community Research Institute, Johnson Center for Philanthropy.

Cline, G. 2009 (Contributing lead author and analyst.) *Community Health Needs Assessment (CHNA) for Muskegon, Oceana and Newaygo Counties: Imagine our Communities Healthy!* Muskegon Community Health Project, Mercy Health Partners, Muskegon.

Cline, G. 2009. *Kent County Senior Millage Issue Brief* (Numbered 1 through 4). Area Agency on Aging of West Michigan.

Cline G. Polverento G. 2009. *Toward a Drug-Free Muskegon Community Project Year Two Evaluation Report*. Muskegon Community Health Project.

Cline G. 2005. *Michigan Steps Up! Campaign: Year One Evaluation Report*. Report to the Michigan Department of Community Health and the State Surgeon General. Michigan Public Health Institute.

Cline G, Martin A, Jones J, Carpenter A. 2005. *Report to Congress on the Rural Health Network Development Grant Program (Both Planning and Implementation)*. Michigan Public Health Institute.

Martin A, **Cline G**, Carpenter A, Jones J. 2005. *Report to Congress on the Rural Health Outreach Services Grant Program*. Michigan Public Health Institute.

Cline G. 2003. *Findings from the Michigan Local Public Health Accreditation Program's Quality Improvement Survey*. Report to the Michigan Local Public Health Accreditation Commission, Michigan Public Health Institute.

Cline G, Fiedler J, Thompson M, Hamblen J. 2003. *An Assessment of Public Health Preparedness and Response Capacity in Michigan*. Report to the Office of Public Health Preparedness, Michigan Department of Community Health.

Breer L, Thompson M, O'Bryant A, **Cline G**. 2002. *Supporting the Transition of Medicaid Beneficiaries with Disabilities into Managed Care in Michigan*. Report to the Center for Health Care Strategies, Princeton, NJ.

Polverento G, **Cline G**, Petrona L. 2002. *Covering Michigan's Kids: Final Evaluation Report*. Report to the Robert Wood Johnson Foundation.

Thompson M, Breer L, **Cline G**. 2002. *Innovations in Graduate Health Professions Education: Final Project Report*. Report to Michigan Department of Community Health.

Dearing J, Larson R, **Cline G**. 2001. *Strategic Grantmaking: Lessons from CCHMs*. Michigan State University.

Cline G, Pierce S, Rosen L. 2001 *Stakeholder Inventory of Public Health and Related Data Sources in Northwest Michigan*. Report to the Michigan Department of Community Health.

Dearing J, Larson R, **Cline G**, Morrison K, Phillips C. 2001. *Final Report on the Evaluation of the CCHMs Initiative*. Michigan State University.

Cline G, Pierce S, Fiedler J, Given C, Kruger, G. 2000. *Study of Medicaid Spend-downs: Understanding Program Demographics, Utilization, and Costs*. Report to the Medical Services Administration, Michigan Department of Community Health.

Cline G, Poverento G, Schwartz A. 2000. *Covering Michigan's Kids: Year One Evaluation Summary and Partner Site Comparative Analysis Study*. Michigan Public Health Institute.

Dearing J, Larson R, **Cline G**, Hubbell A, Hullett C, Jackson-Elmoore C, Medved C, Moorison K, Phillips C, Vigmostad K. 2000. *Unabridged 2000 Cluster Evaluation Report for the Comprehensive Community Health Models Initiative*. Michigan State University.

Dearing J, Larson R, **Cline G**, Hubbell A, Hullett C, Jackson-Elmoore C, Medved C, Moorison K, Phillips C, Vigmostad K. 1999. *Unabridged 1999 Cluster Evaluation Report for the Comprehensive Community Health Models Initiative*. Michigan State University.

Breer L, **Cline G**. 1999. *Final Evaluation Report to the Michigan Truck Safety Commission, 1999*. Michigan Public Health Institute.

Breer L, Schwartz A, **Cline G**, Schillo B. 1999. *Challenges of Reducing Drunk Driving Recidivism*. Michigan State Police and Michigan Public Health Institute.

Breer L, Schwartz A, **Cline G**, Schillo B. 1999. *Repeat Drunk Driving Offenders: A Survey of the Sentencing and Recommendation Practices of Michigan Judges and Probation Officers*. Michigan Public Health Institute.

Cline G. 1998. *Final Evaluation Report to the Michigan Truck Safety Commission, 1998*. Michigan Public Health Institute.

Dearing J, Larson R, **Cline G**, Hubbell A, Hullett C, Jackson-Elmoore C, Medved C, Moorison K, Phillips C, Vigmostad K. 1998. *Unabridged 1998 Cluster Evaluation Report for the Comprehensive Community Health Models Initiative*. Michigan State University.

Campbell S, **Cline G**. 1998. *Report to the Institute for Health Improvement in Southeast Michigan: Survey Findings on the Core Competency Project*. Michigan Public Health Institute.

Beane G, **Cline G**, Schillo B, Deller J, Ellis E, Hetrick S. 1997. *Medicaid Managed Care Ombudsman Program Evaluation Report*. Michigan Department of Community Health and Michigan Public Health Institute.

Schillo B, **Cline G**, Qun J. 1998. *Report to the Southeast Michigan HIV/AIDS Coalition: 1998 Needs Assessment Survey*. Michigan Public Health Institute.

Schillo B, **Cline G**, Breer L. 1997 *Report to the Southeast Michigan HIV/AIDS Coalition: 1997 Needs Assessment Survey*. Michigan Public Health Institute.

Schillo B, Jackson-Walker S, Garcia E, **Cline G**, McCrohan N. 1997. *1996 Health Risk Behaviors for Barry and Eaton Counties*. Michigan Public Health Institute.

Cline G. 1997. "Statistical Analysis of Payments for Selected Radiological Procedures." Michigan Public Health Institute.

Perlstadt H, Fredolinno P, Sturdevant-Reed C, Beane G, **Cline G**. 1997 *Comprehensive Community Health Models of Michigan Evaluation Manual*. Michigan State University.

Schillo B, **Cline G**, Monaghan T, Garcia E, Qun J. 1997. *Medicaid Managed Mental Health Services, Quality Improvement and Performance Monitoring Report*. [Eight issues beginning in the first quarter, FY95/96 (October).] Michigan Department of Community Health and the Michigan Public Health Institute.

Cline G, Garcia E, Chibnal S, Schillo B. 1996. *Midland County Community Health Profile*. Michigan Public Health Institute.

Cline G, Ellis E, Deller J, Beane G. 1996. *Framework for Studying Health Care Services in Michigan*. Community Health Profiles Project, Michigan Public Health Institute.

Rafferty A, **Cline G**, McGee H, Wilcox K. 1996. *Health Risk Behaviors 1994*. Michigan Department of Community Health and the Michigan Public Health Institute.

Schillo B, **Cline G**, Monaghan T. 1996. "Barry and Eaton Counties Community Health Profile." Michigan Public Health Institute.

Cline G, Beane G. 1995. "Report on the Wayne County Health Summit." Michigan Public Health Institute.